

Canadian Organizational Behaviour

Canadian Organizational Behaviour Canadian organizational behaviour is a distinctive field that examines how individuals, groups, and structures influence behavior within organizations operating within the Canadian context. It integrates core principles from psychology, sociology, management, and cultural studies to understand and improve organizational effectiveness. Given Canada's multicultural society, diverse workforce, and evolving economic landscape, understanding Canadian organizational behaviour (COB) is essential for managers, HR professionals, and policymakers aiming to foster productive, inclusive, and adaptable workplaces. This article explores the key theories, cultural influences, challenges, and best practices that define COB, highlighting the unique aspects that distinguish it from organizational behaviour in other regions. Understanding Canadian Organizational Behaviour Historical Development of COB Canadian organizational behaviour has evolved over decades, influenced by global management theories and localized by Canada's unique social fabric. Initially rooted in classical management theories emphasizing hierarchy and control, COB has shifted towards more humanistic and participative approaches. The rise of multiculturalism, technological advancements, and economic shifts has prompted organizations to adopt more flexible and inclusive practices. Key phases in the development of COB include:

- Classical and Scientific Management (early 20th century): Focused on efficiency and productivity.
- Human Relations Movement (1930s-1950s): Emphasized employee motivation and group dynamics.
- Contemporary Approaches (1970s onward): Incorporating diversity, ethics, and organizational culture.

Core Theoretical Foundations Canadian organizational behaviour draws upon several foundational theories, including:

- Motivation Theories: Maslow's Hierarchy of Needs, Herzberg's Two-Factor Theory, and Self-Determination Theory.
- Leadership Theories: Transformational and transactional leadership models.
- Decision-Making Models: Bounded rationality and intuitive decision-making.
- Organizational Culture and Climate: Schein's model and the competing values framework.

These theories serve as tools to analyze and influence workplace behaviour, ensuring organizations remain competitive and ethically grounded. The Cultural Context of COB 2 Multiculturalism and Diversity Canada is renowned for its multicultural and diverse society, with over 250 ethnic origins reported by Statistics Canada. This diversity influences organizational behaviour in several ways:

- Workplace Inclusion: Strategies to ensure all employees feel valued.
- Cross-Cultural Communication: Navigating language barriers and cultural norms.
- Diversity Management: Harnessing varied perspectives for innovation. Organizations must foster inclusive environments that respect cultural differences, which enhances employee satisfaction and organizational performance.

Canadian Values and Norms in the Workplace Canadian societal values shape organisational behaviour significantly:

- Equality and Equity: Emphasis on fair treatment and anti-discrimination policies.
- Tolerance and Respect: Promoting respectful interactions among diverse groups.
- Democratic Decision-Making: Encouraging participative management styles.
- Work-Life Balance: Prioritizing flexible work arrangements and well-being. These values influence leadership styles,

communication patterns, and HR policies within Canadian organizations. Key Factors Influencing Organizational Behaviour in Canada Legal and Ethical Frameworks Canada's legal environment governs employment practices and organisational conduct: - Employment Standards Act: Defines minimum working conditions. - Human Rights Legislation: Protects against discrimination based on race, gender, religion, etc. - Occupational Health and Safety Regulations: Ensures safe workplaces. - Ethical Standards: Emphasize corporate social responsibility and sustainability. Compliance with these laws and ethical standards shapes behaviour at all organizational levels. Economic and Technological Changes The Canadian economy is characterized by sectors such as natural resources, technology, healthcare, and service industries. Technological innovation and globalization influence COB by: - Driving Digital Transformation: Remote work, AI integration, and data-driven decision-making. - Changing Skill Requirements: Emphasis on adaptability and lifelong learning. - Global Workforce Dynamics: Managing multicultural teams and international collaborations. Organizations that adapt to these shifts enhance their agility and employee engagement. 3 Workforce Demographics and Trends The Canadian workforce is aging, increasingly diverse, and more focused on work-life balance: - Aging Population: Impact on succession planning and knowledge transfer. - Immigration: Enriches talent pool but requires inclusive practices. - Generation Gaps: Managing expectations of Millennials, Gen Z, and older workers. Understanding these demographic trends informs HR strategies and organizational policies. Challenges in Canadian Organizational Behaviour Managing Cultural Diversity While diversity offers opportunities, it also poses challenges: - Communication Barriers: Language differences affecting clarity and collaboration. - Cultural Misunderstandings: Norms around authority, feedback, and conflict resolution. - Unconscious Bias: Affecting hiring, promotion, and daily interactions. Organizations must implement cultural competency training and inclusive policies to mitigate these issues. Workplace Well-being and Mental Health Increasing awareness of mental health issues impacts organizational behaviour: - Stigma Reduction: Promoting openness and support. - Workload Management: Preventing burnout. - Support Programs: Employee assistance and wellness initiatives. Fostering a healthy work environment improves productivity and reduces turnover. Adapting to Technological Disruptions Rapid technological change requires: - Reskilling and Upskilling: Continuous learning initiatives. - Change Management: Navigating resistance and fostering acceptance. - Cybersecurity and Data Privacy: Ensuring ethical handling of information. Failure to adapt can lead to decreased competitiveness and employee dissatisfaction. Best Practices for Enhancing Organizational Behaviour in Canada Promoting Inclusive Leadership Leaders should: - Recognize and leverage cultural diversity. - Foster open communication. - Model ethical behaviour and social responsibility. Inclusive leadership enhances innovation and employee engagement. Building a Positive Organizational Culture Strategies include: - Clearly articulating organizational values. - Encouraging participation and feedback. - Recognizing and rewarding positive behaviour. A strong culture aligns employees with organizational goals and fosters loyalty. Enhancing Employee Engagement and Development Practices involve: - Providing meaningful work. - Offering growth opportunities. - Implementing flexible work arrangements. Engaged employees are more productive, creative, and committed. Implementing Ethical and Sustainable Practices Organizations should: - Uphold transparency and accountability. - Engage in corporate social responsibility. - Minimize environmental impact. These practices build trust with stakeholders and enhance organizational reputation. Future Directions in Canadian Organizational Behaviour Embracing Technological Innovations Emerging technologies like artificial intelligence, machine learning, and virtual reality will continue to transform workplaces, requiring ongoing adaptation in COB strategies. Fostering Diversity and Inclusion As demographics

evolve, organizations will need to prioritize inclusive policies and practices to remain competitive and socially responsible. Prioritizing Employee Well-being Mental health and work-life balance will become central to organizational policies, especially in the post-pandemic era. Advancing Ethical Leadership Trust and integrity will remain critical as organizations navigate complex societal issues. Conclusion Canadian organizational behaviour reflects a complex interplay of cultural diversity, legal frameworks, economic shifts, and societal values. Its focus on inclusivity, ethics, and adaptability positions Canadian organizations to thrive in an increasingly interconnected and dynamic world. Understanding and applying the principles of COB not only enhances organizational performance but also fosters workplaces where diversity is celebrated, employees are engaged, and ethical standards are upheld. As Canada continues to evolve culturally and economically, so too will its approach to organizational behaviour, making it a vital area of study and practice for current and future leaders. QuestionAnswer What are the key principles of organizational behaviour in Canadian workplaces? Canadian organizational behaviour emphasizes diversity and inclusion, employee engagement, ethical practices, and adaptability to change, reflecting Canada's multicultural society and progressive business environment. How does cultural diversity influence organizational behaviour in Canada? Cultural diversity fosters innovation and creativity in Canadian organizations, promoting inclusive policies and diverse teamwork, which enhance problem-solving and decision-making processes. What role does employee engagement play in Canadian organizational success? Employee engagement is prioritized in Canada to boost productivity, reduce turnover, and improve overall workplace satisfaction, often through initiatives like flexible work arrangements and recognition programs. How do Canadian organizations address ethical issues within their organizational behaviour frameworks? Canadian companies adhere to strict ethical standards, promoting transparency, corporate social responsibility, and compliance with legal regulations to maintain trust and integrity. In what ways has organizational behaviour in Canada adapted to remote and hybrid work models? Canadian organizations have integrated technology, revised communication strategies, and emphasized trust and autonomy to support remote and hybrid work environments effectively. What impact does leadership style have on organizational culture in Canada? Transformational and participative leadership styles are prevalent in Canada, fostering collaborative cultures, innovation, and employee empowerment. How does Canadian organizational behaviour address mental health and well-being? Canadian organizations prioritize mental health through supportive policies, employee assistance programs, and fostering a workplace culture that encourages work-life balance and open discussions. What are the current trends shaping organizational behaviour research in Canada? Trending areas include diversity and inclusion, technological integration, ethical leadership, remote work management, and employee well-being, reflecting evolving workplace dynamics. Canadian Organizational Behaviour is a fascinating field that explores how individuals and groups act within organizations in Canada, shaped by unique cultural, economic, and social factors. Understanding the nuances of Canadian organizational behaviour is essential for managers, HR professionals, and students aiming to foster productive, inclusive, and adaptable workplaces across diverse Canadian industries. This guide delves into the core principles, cultural influences, key models, and practical strategies associated with organizational behaviour in the Canadian context. --- The Significance of Canadian Organizational Behaviour Organizational behaviour (OB) focuses on Canadian Organizational Behaviour 6 understanding, predicting, and influencing human behaviour within organizations. In Canada, this discipline takes on additional layers of complexity due to the nation's multicultural makeup, evolving workforce demographics, and unique economic landscape. Recognizing these elements enables organizations to create environments where

employees feel valued, motivated, and aligned with organizational goals. Why Canadian Organizational Behaviour Matters - Cultural Diversity: Canada is known for its multicultural population, which influences communication styles, conflict resolution, and teamwork. - Inclusive Workplaces: Emphasis on equity, diversity, and inclusion (EDI) initiatives impacts leadership and HR policies. - Legal and Social Context: Canadian labour laws and social policies shape organizational practices. - Economic Shifts: Transitioning industries and technological advancements require adaptable and innovative workforces. --- Cultural Foundations Influencing Canadian Organizational Behaviour Cultural factors are central to understanding how organizations operate in Canada. The country's cultural mosaic influences individual attitudes, leadership styles, and interpersonal dynamics. Multiculturalism and Its Impact Canada officially embraces multiculturalism, which promotes respect for diversity. This fosters: - Inclusive Communication: Recognizing different cultural communication norms. - Varied Work Styles: Adapting management approaches to accommodate cultural differences. - Enhanced Creativity: Diverse perspectives driving innovation. Values and Norms Canadian societal values influence organizational behaviour, including: - Respect and Politeness: Emphasis on courteous interactions. - Equality: Flat hierarchies and participative decision-making. - Social Responsibility: Commitment to community and environmental sustainability. Indigenous Perspectives Indigenous cultures contribute unique worldviews emphasizing community, harmony, and respect for nature. Incorporating indigenous perspectives into organizational policies can improve cultural competency and social cohesion. --- Key Models and Theories in Canadian Organizational Behaviour Understanding core models helps explain and predict workplace behaviour. While many models are globally applicable, their adaptation within the Canadian context considers cultural and legal nuances. The Person-Organization Fit (P-O Fit) This model emphasizes aligning individual values with organizational culture, which is crucial in Canada's diverse workforce. A good fit enhances job satisfaction and retention. Hofstede's Cultural Dimensions Hofstede's framework examines cultural differences along dimensions like individualism vs. collectivism and uncertainty avoidance. Canadian culture scores high on individualism and low on power distance, influencing leadership and communication strategies. The Social Exchange Theory This theory posits that workplace relationships are based on reciprocal exchanges. In Canada, fostering trust and fairness is vital for positive employee- organization relationships. The Job Demands-Resources (JD-R) Model The JD-R model helps organizations manage stress and motivation. Recognizing work-life balance and mental health, especially in the context of Canadian labour laws, is key. --- Leadership and Canadian Organizational Behaviour 7 Management Styles in Canada Leadership in Canadian organizations is often characterized by participative and transformational approaches, emphasizing collaboration and employee empowerment. Common Canadian Leadership Traits - Inclusive: Leaders value diverse perspectives. - Empathetic: Emphasis on understanding employee needs. - Ethical: High regard for integrity and social responsibility. - Adaptive: Flexibility to changing economic and social conditions. Leadership Models Popular in Canada - Transformational Leadership: Inspiring employees through vision and motivation. - Servant Leadership: Prioritizing the needs of team members and community. - Distributed Leadership: Encouraging shared decision-making across levels. --- Human Resource Practices in Canadian Organizations HR policies in Canada are deeply influenced by legislation, cultural diversity, and social values. Recruitment and Selection - Focus on diversity and inclusion. - Use of structured interviews and competency-based assessments. - Consideration of bilingualism (English and French) and multicultural competencies. Training and Development - Emphasis on continuous learning. - Cultural competency training. - Leadership development programs tailored to diverse workforces. Employee Engagement and Well-being - Initiatives

promoting work-life balance. - Mental health support programs. - Recognition and reward systems aligned with organizational values. --- Challenges and Opportunities in Canadian Organizational Behaviour While there are many strengths, organizations face specific challenges and opportunities related to OB in Canada. Challenges - Managing Diversity: Navigating cultural differences and potential misunderstandings. - Workplace Inclusion: Ensuring equity for Indigenous peoples, new immigrants, and marginalized groups. - Adapting to Technological Change: Incorporating digital tools while maintaining human-centric values. - Balancing Governance and Innovation: Complying with regulations while fostering innovation. Opportunities - Leveraging Diversity: Using cultural differences as a competitive edge. - Fostering Innovation: Embracing inclusive leadership to inspire creativity. - Enhancing Employee Well-being: Building resilient and mentally healthy workplaces. - Global Integration: Positioning Canadian organizations in the international market with culturally competent teams. --- Practical Strategies for Enhancing Organizational Behaviour in Canada Organizations aiming to optimize their OB practices should consider the following strategies: 1. Cultivate Cultural Competency - Offer training programs that increase awareness of cultural differences. - Promote open dialogue about diversity and inclusion. 2. Implement Inclusive Leadership - Encourage participative decision-making. - Recognize and address unconscious biases. 3. Prioritize Employee Well-being - Develop mental health initiatives. - Promote flexible work arrangements. 4. Enhance Communication - Use clear, respectful, and culturally sensitive language. - Foster an environment where feedback is encouraged. 5. Align Organizational Values with Community Expectations - Engage with Indigenous communities. - Support social and environmental sustainability initiatives. 6. Leverage Technology - Use digital tools for remote collaboration. - Invest in Canadian Organizational Behaviour 8 learning management systems for ongoing development. --- Future Trends in Canadian Organizational Behaviour The landscape of organizational behaviour in Canada is evolving rapidly, influenced by technological, social, and economic changes. Emphasis on Diversity and Inclusion Continued focus on creating equitable workplaces that reflect Canada's multicultural fabric. Digital Transformation Integrating AI, automation, and virtual workspaces while maintaining human-centric values. Mental Health and Well-being Prioritizing mental health as a core component of organizational culture. Sustainability and Social Responsibility Aligning business practices with environmental stewardship and community development. --- Conclusion Canadian Organizational Behaviour is a dynamic and multifaceted field that reflects the country's rich cultural mosaic and evolving economic landscape. By understanding the cultural foundations, applying relevant models, and adopting inclusive leadership and HR practices, organizations can thrive in a competitive environment while fostering positive, respectful, and innovative workplaces. As Canada continues to embrace diversity and change, organizations that prioritize understanding and adapting to these complexities will be best positioned for sustainable success. --- Whether you're a student, manager, or HR professional, grasping the nuances of Canadian organizational behaviour is vital for navigating and shaping the future of work in this diverse and vibrant country. Canadian organizational behavior, workplace culture Canada, Canadian management practices, employee motivation Canada, organizational psychology Canada, leadership styles Canada, Canadian workplace diversity, human resource management Canada, team dynamics Canada, Canadian corporate culture

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a succinct lively and robust introduction to the subject of ob that offers clear focussed coverage of the most important topics in an accessible way brooks et al aims to encourage critical examination of the theory of organisational behaviour whilst also enabling students to interpret and deal with real organisational problems it has proved a popular student choice because it combines relative brevity with thorough coverage and plentiful real world examples this book is particularly well suited to short or introductory courses or those requiring a concise but broad introduction to organisational behaviour

the book is addressed to a wide readership it is useful for the students of management human resource management organizational behaviour and for those in the field of behavioural sciences it is equally useful for the management practitioners who wan

at last there is a lucid well written ob book which covers key issues required in ob teaching but which has a mind of its own students and faculty will recognize this is more than standard fare bill cooke manchester business school

clear concise and written by experts currently lecturing in the field organizational behaviour focuses exclusively on what you need to know for success in your business course and today s global economy the text brings together a vast range of ideas models and concepts on organizational behaviour from an array of fields such as psychology sociology history economics and politics this information is presented in bite sized digestible pieces to create an accessible and engaging style that makes it the perfect text for introductory courses covering organizations key features include a clear and thought provoking introduction to organizational behaviour relevant cutting edge case studies with global focus hot

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this unique work bridges the gap between theory and practice in organizational behavior it provides a practical guide to real life applications of the 35 most significant theories in the field the author describes each theory then analyzes its usefulness and importance to the successful practice of management his analysis covers key managerial topics such as goal setting training and development assessment job enrichment influence processes decision making group processes organizational development organizational structuring and effective organizational operation

this book builds upon your day to day experiences of work and organizations as you organise and manage your life through work leisure and study it uses examples drawn directly from everyday life to explain and explore the concepts that underpin organizational behaviour back cover

this book has been painstakingly and thoroughly prepared to cover extensively various facets of organizational behaviour both micro as well as macro its coverage is broad up to date and balanced in terms of concept and application the book is especially intended for the organizational behaviour paper of wbut it will also be useful for students of management human resources management organizational behaviour and behavioural sciences as well as management practitioners who want to understand and enrich their understanding of human behaviour to manage their workforce more effectively key features comprehensive coverage of the syllabus covers the latest developments in the field of organizational behaviour case study at the end of each chapter interesting and student friendly presentation

organization behaviour text and cases including internet exercise provides the most contemporary topics and examples and is comprehensive in its presentation of research and practical advice for managers this book opens with the appropriate background on current practices of people and organization behaviour and then flows from micro and macro concepts like organization virtual team empowerment emerging issues indigenisation of western management potential performance programming and developmental thinking apart from providing live cases and internet assignments the book provides an opportunity to acquire the skills and aptitude to become good manager by applying test yourself at the end of every chapters the book substantially contributes to the main stream of knowledge in ob and attends all the vital facets of emerging concepts with clarity and perspicacity the book will provide invaluable to the students of management hr professionals corporate executives and ceo s

structure of the book the structure is logical and easy to use the book begins with an introductory section part i which describes and illustrates the foundations of organizational behaviour the book next discusses in part ii individual processes and behaviour it then moves in part iii to examine the interactions among individuals in group behaviour part iv

discusses the organization system and finally in part v the book presents organizational dynamics numerous up to date examples because many students have limited exposure to real organizations the book contains recent examples from a broad spectrum of organizations to illustrate the major concepts and to help students apply the knowledge some distinctive pedagogical features organizational behaviour offers a number of distinctive time tested and interesting features for students as well as new and innovative features these features should facilitate the students acquisition and retention of the material v learning objectives focus student attention on upcoming chapter content and show what happens to the manager or organization v cases at the end of the chapter provide students an opportunity to apply their knowledge in making managerial decisions and recommendations v numerous review and discussion questions follow each chapter these questions are designed to enhance student learning and interest

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obtain real world knowledge of organizational behaviour to better understand people within organizations and make businesses operate more effectively fundamentals of organizational behaviour is a hands on and streamlined textbook exploring an area that can at times seem challenging and abstract it covers key areas including individual differences at work motivation leadership styles and conflict and negotiation without assuming students prior knowledge or working experience it also explores cutting edge topics such as the implications of technology and remote working on workplace behaviour this new textbook examines power status and political behaviours organizational change and culture and organizational structure and design it includes real world examples throughout and is supported by a range of features including learning outcomes key concepts and terminology boxes and reflective exercises to aid professional development fundamentals of organizational behaviour is an essential resource for masters level and upper level undergraduate students on hrm and management degrees taking modules on organizational behaviour

explore invaluable management advice informed by the latest in organizational and industrial behaviour research in the newly revised third edition of handbook of principles of organizational behavior indispensable knowledge for evidence based management world renowned organizational behaviourists edwin a locke and craig l pearce deliver a comprehensive and authoritative discussion of sound management practices informed by the most recent evidence and research in organizational and industrial psychology in the book the authors present complimentary and downloadable video material linked to each chapter executive interviews and author interviews new cases assessments inventories and exercises updated chapters written by world leading experts on the covered topics an indispensable resource for students of human resources organizational behaviour industrial psychology public administration and related subjects handbook of principles of organizational behavior will assist students and professionals seeking the latest evidence based management guidance

this readable research based book contains a somewhat psychological approach that is balanced by engaging business and management features clearly presented theory is backed

up by real world cases discussion questions and experiential exercises comprehensive coverage includes organizational behaviour and management personality and learning perception attribution and judgment of others values attitudes and work behaviour theories of work motivation motivation in practice groups and teamwork social influence socialization and culture leadership communication decision making power politics and ethics conflict and stress organizational structure environment strategy and technology organizational change development and innovation for organizations individuals who want to be successful and happy in the workplace

robbins judge provide the research you want in the language your students understand accompanied with the best selling self assessment software sal some topics include management functions the social sciences helping employees balance work and other responsibilities improving people skills improving customer service motivational concepts communication power and politics conflict and negotiation culture and stress management globally accepted and written by one of the most foremost authors in the field this is a necessary read for all managers human resource workers and anyone needing to understand and improve their people skills

this comprehensive text provides a detailed review and analysis of the building block theories in organizational behavior expanding on his previous work in the field john miner has identified the key theories that every student or scholar needs to understand to be considered literate in the discipline

organisational behaviour by khushboo pathak is a publication of the sbpd publishing house agra the book extensively covers all major topics of organisational behaviour and helps the student understand all the basics and get a good command on the subject

drawing mainly from the sociology of work this textbook examines issues such as what work means to both managers and workers the history and logic of the rationalisation of work unemployment stress and alternative organizational forms

organizational behaviour is a fascinating and difficult field to study it has to do with people as people and teams as groups of people when there are several external elements at play it's harder to get reliable results from your research organizational behaviour is the study of how people in organisations are supposed to act in the workplace no two people will ever act in the same way that allows management to anticipate how an employee will act when it comes to people's actions there are no hard and fast rules humans have a role in increasing output which is why studying their actions is crucial therefore the research has to be taken very seriously researchers managers psychologists social scientists need to comprehend an individual's qualifications including his history social framework level of schooling and the influence of peer groups and other contextual variables on his or her behaviour one's ability to explain forecast evaluate and influence the behaviour of the managers who supervise them depends heavily on the manager's level of expertise and experience in dealing with big groups of people in a variety of settings human behaviour prediction calls for preventative measures values eq culture jobs and settings at work all play significant roles as influential factors in shaping individual behaviour an individual's probable behaviour in a given scenario and how that behaviour could affect

production are both heavily influenced by the cause and effect connection employees actions may be influenced by the company's culture if it's set up properly there has been a recent shift toward valuing organisational growth and fostering a positive culture in every worker it also entails inspiring people to work together toward common goals which is essential for every successful business management's dedication must be consistent and gradual as this book organizational behaviour has divided into seven units which deal with the different fields of organizational behaviour i.e introduction to organizational behaviour individual behaviour of personality perception and learning next to attitude values and job satisfaction and different aspects of motivation group and teams with its pros cons next we learn leadership and its concept and different theories of motivation and at last but not the least we learn organizational culture and its different definitions with its characteristics

for creating a balance in the organizational environment harmony amongst the employees and the employer is a prerequisite the factors that help in determining an organizational balance are the sociology of an environment psychology of the people working there channels of communication along with a sound and rational management the book highlights the fundamental concepts of organizational behaviour and its applications in the indian organizational scenario the second edition of the book maintaining the same chapters organization as in the previous edition comprises 28 chapters based on the fundamental concepts of organizational behaviour and case studies from various indian industry verticals these case studies reveal the authors experience in real life scenario as consultants as well as their observations pertaining to the concepts of organizational behaviour besides the text lays emphasis on some modern tools of management such as tqm bpr and knowledge management which is a unique feature of this book the book is designed for the students of management and psychology moreover it is useful for the postgraduate students of commerce as well as it is of immense use to the personnel associated with technical commercial and it based industries requiring human resource management key features every chapter is concluded with a real life case study appendices added to most of the chapters contain research based questionnaire instruments discussion questions on case studies enhance learning among students new to the second edition includes three new sections on case study method as an important pedagogy classification of case studies and steps of solving a case incorporates 29 new short and sharp cases at the end of the book to make the reader aware of real life situations target audience mba pgdm bba ba hons psychology mcom

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